

**Navajo County  
Community College District  
(Northland Pioneer College)  
Single Audit Reporting Package**

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**Year ended June 30, 2009**

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HEINFELD, MEECH & CO., P.C.  
CERTIFIED PUBLIC ACCOUNTANTS

3033 N. Central Avenue, Suite 300  
Phoenix, Arizona 85012  
Tel (602) 277-9449  
Fax (602) 277-9297

## INDEPENDENT AUDITORS' REPORT

The Auditor General of the State of Arizona

The Governing Board of  
Navajo County Community College District

We have audited the accompanying financial statements of the business-type activities and discretely presented component unit of Navajo County Community College District (District), as of and for the year ended June 30, 2009, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component unit, is based solely on the report of the other auditors.

We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the discretely presented component unit were not audited by the other auditors in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and discretely presented component unit of Navajo County Community College District, as of June 30, 2009, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

The Management's Discussion and Analysis on pages 3 through 9 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards listed in the table of contents is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 29, 2009, on our consideration of the Navajo County Community College District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Heinfeld, Meech & Co., P.C.

HEINFELD, MEECH & CO., P.C.  
Certified Public Accountants

October 29, 2009

**Navajo County Community College District  
(Northland Pioneer College)  
Management's Discussion and Analysis  
Year Ended June 30, 2009**

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This discussion and analysis prepared by the District's management introduces the basic financial statements and provides an overview of the District's financial activities for the year ended June 30, 2009. Please read it in conjunction with the financial statements, which immediately follow.

**Basic Financial Statements**

The District's annual financial statements are presented in accordance with the Governmental Accounting Standards Board (GASB), the authoritative body for establishing Generally Accepted Accounting Principles (GAAP) for state and local governments, including public institutions of higher education. These standards permit public colleges and universities to use the guidance for special-purpose governments engaged in business-type activities. The standards allow for the presentation of the District's financial activity in a consolidated, single-column, entity-wide format. This format is similar to the type of financial statements typical of a business enterprise or not-for-profit organization. The basic financial statements consist of the following:

The *Statement of Net Assets* reflects the financial position of the District at June 30, 2009. It shows the various assets owned or controlled, related liabilities and other obligations, and the various categories of net assets. Net assets is an accounting concept defined as total assets less total liabilities, and as such, represent institutional equity or ownership in the District's total assets.

The *Statement of Revenues, Expenses, and Changes in Net Assets* reflects the results of operations and other changes for the year ended June 30, 2009. It shows the various revenues and expenses, both operating and nonoperating, reconciling the beginning net assets amount to the ending net assets amount, which is shown on the *Statement of Net Assets* described above.

The *Statement of Cash Flows* reflects the inflows and outflows of cash and cash equivalents for the year ended June 30, 2009. It shows the various cash activities by type, reconciling the beginning cash and cash equivalents amount to the ending cash and cash equivalents amount, which is shown on the *Statement of Net Assets* described above. In addition, this statement reconciles cash flows from operating activities to operating loss on the *Statement of Revenues, Expenses, and Changes in Net Assets* described above.

**Financial Highlights and Analysis**

Consistent with its mission, the District creates, supports and promotes lifelong learning. Major funding sources supporting all functions include property taxes, state appropriations, government grants and contracts, and tuition and fees. The District exercises primary and secondary property tax levy authority for generation of funds used for operating, capital equipment, and debt retirement purposes.

The condensed financial information below highlights the main categories of the *Statement of Net Assets*. Assets are distinguished as either current or noncurrent. Current assets are resources available to meet the District's operating needs. Other liabilities are made up of accounts payable, accrued payroll and employee benefits. Net assets are divided into three categories

**Navajo County Community College District  
(Northland Pioneer College)  
Management's Discussion and Analysis  
Year Ended June 30, 2009**

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reflecting the broad characteristics of institutional equity in the assets of the District. In addition to the District's capital assets, the District holds resources that external parties have restricted for specific programs or purposes. The remaining net assets are unrestricted but are dedicated to the District's primary mission. Over time, increases or decreases in net assets may serve as a useful indicator of whether the District's financial position is improving or deteriorating.

**Condensed Financial Information**

The following is a listing of condensed financial information for the District as of June 30, 2009 and 2008:

<b>Condensed Statement of Net Assets - Primary Government</b>					
	<b>June 30, 2009</b>		<b>June 30, 2008</b>		<b>% Change</b>
<b>Assets:</b>					
Current assets	\$	17,193,921	\$	13,720,264	25%
Noncurrent assets, other than capital assets		1,842,680		1,551,434	19%
Capital assets, net		33,252,059		32,533,926	2%
Total assets		<u>52,288,660</u>		<u>47,805,624</u>	9%
<b>Liabilities:</b>					
Other liabilities		995,390		660,926	51%
Long-term liabilities		338,933		2,166,816	-84%
Total liabilities		<u>1,334,323</u>		<u>2,827,742</u>	-53%
<b>Net Assets:</b>					
Invested in capital assets, net of related debt		33,252,059		30,693,926	8%
Restricted net assets		750,289		560,887	34%
Unrestricted net assets		16,951,989		13,723,069	24%
Total net assets	\$	<u>50,954,337</u>	\$	<u>44,977,882</u>	13%

Current assets increased \$3.5 million and is primarily related to cash/investments, other receivables and prepaid items. Cash/investments with local banks, and the state and county treasurer increased \$1.6 million. Other receivables increased \$1.0 million due primarily to grant funding from the State Fiscal Stabilization Fund (SFSF). Prepaid items increased \$967,000 related to information services network equipment and services associated with the implementation of the District's Master Technology Plan.

Other liabilities increased \$335,000, which is related to increased accounts payable and accrued payroll. The increase in accounts payable is related to timing issues. The increase in accrued payroll is related to increased instructional salaries and a refund related to workers' compensation included in FY08 that caused an artificially low balance in the prior year. Long-term liabilities decreased \$1.8 million related to the retirement of debt during the year.

Restricted net assets increase includes a reclassification of \$226,000 for a scholarship from unrestricted to expendable restricted net assets. Unrestricted net assets increased \$3.2 million due to a net increase from operations of the College.

**Navajo County Community College District  
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Year Ended June 30, 2009**

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The condensed financial information on the next page highlights the main categories of the Statement of Revenues, Expenses, and Changes in Net Assets. Generally, revenues generated by the District from exchange transactions are considered operating revenues. Other revenues such as state appropriations, property taxes, and certain government grants are considered nonoperating revenues. In compliance with U.S. generally accepted accounting principles, scholarships applied to tuition and fees are recorded as an offset to operating revenues, instead of being reported as an expense to the District.

Depreciation expense is recorded in accordance with the adoption of the economic resources measurement focus. The construction and acquisition of capital assets, although budgeted and tracked as expenditures in the accounting system, are not reflected as expenses in these statements. Such transactions are instead capitalized and reported as assets, with the systematic depreciation of the costs expensed over the useful lives of the assets constructed or acquired.

The District shows an operating loss because the three largest revenue sources, property taxes, state appropriations, and government grants are considered nonoperating revenues. Please refer to the Summary of Significant Accounting Policies (Note 1), which directly follows the presentation of the basic financial statements, for a description of the differences between operating and nonoperating revenues.

**Navajo County Community College District  
(Northland Pioneer College)  
Management's Discussion and Analysis  
Year Ended June 30, 2009**

**Condensed Statement of Revenues, Expenses, and  
Changes in Net Assets - Primary Government  
Year Ended June 30**

	2009	2008	% Change
<b>Revenues:</b>			
<i>Operating</i>			
Tuition and fees (net of scholarship allowance)	\$ 2,824,047	\$ 2,483,223	14%
Government contracts	2,058,901	3,032,846	-32%
Private grants and contracts	529,310	871,651	-39%
Bookstore income (net of scholarship allowance)	803,661	995,347	-19%
Other	247,370	172,720	43%
<i>Total operating revenues</i>	<u>6,463,289</u>	<u>7,555,787</u>	-14%
<i>Nonoperating</i>			
Property taxes	12,321,619	11,651,832	6%
State appropriations	9,807,911	9,717,500	1%
Government grants	5,083,645	3,146,431	62%
Share of state sales taxes	453,912	487,131	-7%
Investment income	257,027	502,903	-49%
<i>Total nonoperating revenues</i>	<u>27,924,114</u>	<u>25,505,797</u>	9%
<b>Total revenues</b>	<u>34,387,403</u>	<u>33,061,584</u>	4%
<b>Expenses:</b>			
<i>Operating</i>	28,343,785	27,847,820	2%
<i>Nonoperating</i>	67,163	743,870	-91%
<b>Total expenses</b>	<u>28,410,948</u>	<u>28,591,690</u>	-1%
Income before other revenues, expenses, gains, or losses	5,976,455	4,469,894	34%
Capital appropriations	-	505,600	-100%
<b>Increase in net assets</b>	<u>5,976,455</u>	<u>4,975,494</u>	20%
Total net assets, July 1	44,977,882	40,002,388	12%
<b>Total net assets, June 30</b>	<u>\$ 50,954,337</u>	<u>\$ 44,977,882</u>	13%

Operating revenues decreased 14% from the prior year related primarily to government contracts and private grants and contracts. Government contracts includes education services with a Joint Technological Educational District (JTED) known as Northern Arizona Vocational Institute of Technology (NAVIT) and services to a neighboring county that does not have a community college. Due to an error, revenue accruals related to NAVIT and Apache County were not recorded in FY07 overstating revenues in FY08. When comparing FY09 to FY08, it reflects a decrease of 39%. Excluding these errors, the decrease would have been 1%. Private grants and contracts decreased \$342,000 due to one-time scholarships totaling \$233,000 received in the prior year.

Nonoperating revenues increased 9% from the prior year related primarily to government grants. Government grants increased due to \$1.3 million of funding from the American Recovery and Reinvestment Act of 2009 (Recovery Act) and distributed through the State Fiscal Stabilization Fund (SFSF) – State Grants, Recovery Act (Education Stabilization Fund). The objective of the Education Stabilization Fund is to support and restore funding for education. Excluding the

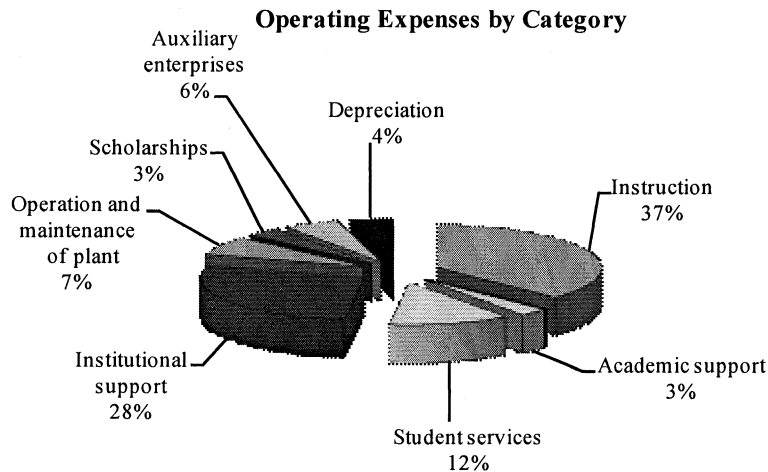


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(Northland Pioneer College)  
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Year Ended June 30, 2009**

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Education Stabilization Fund from government grants, revenues increased \$633,000 related to the Pell student financial aid program. Investment income decreased \$246,000 as a result of declining interest rates.

	2009	2008	% Change
<b>Operating Expenses</b>			
Educational and general:			
Instruction	\$ 10,565,902	\$ 10,355,967	2%
Public service	14,126	12,562	12%
Academic support	785,099	803,190	-2%
Student services	3,364,710	3,018,052	11%
Institutional support	7,814,683	7,141,298	9%
Operation and maintenance of plant	2,037,490	2,182,091	-7%
Scholarships	980,151	630,161	56%
Auxiliary enterprises	1,547,548	1,508,514	3%
Depreciation	1,234,076	2,195,985	-44%
Total operating expenses	<u>28,343,785</u>	<u>27,847,820</u>	2%
<b>Nonoperating Expenses</b>			
Interest expense on debt	67,163	131,411	-49%
Other - loss on sale of district property	-	612,459	-100%
Total nonoperating expenses	<u>67,163</u>	<u>743,870</u>	-91%
<b>Total Expenses</b>	<u>\$ 28,410,948</u>	<u>\$ 28,591,690</u>	-1%



**Navajo County Community College District  
(Northland Pioneer College)  
Management's Discussion and Analysis  
Year Ended June 30, 2009**

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Operating expenses increased a modest 2%. In response to the state budget cuts the District instituted cost containment initiatives and reorganized academic and institutional support to better situate the District for continued decreased in state appropriations. Though cost containment was a primary initiative in FY09, the District made every effort not to compromise services to students. As a result, costs increased in instruction, student services, and scholarships. Increases in operating expenses were offset by the decrease in depreciation as a result of one-time adjustments for physical inventory of Information Services related to FY08.

Nonoperating expenses decreased 91% from the prior year. Interest expense on debt decreased due to decreasing principal balance of the District's long-term liabilities. Loss on sale of district property from the prior year is related to the sale of the District's former campus in Holbrook located on Hermosa Drive.

**Capital Assets and Debt Administration**

Capital assets are defined as those items costing over \$5,000 and which have a normal useful life of more than one year. The District's Strategic Plan for fiscal years 2008-11 called for the development of a Master Technology and Master Facilities Plan. Implementation of the Master Technology Plan is in progress and includes projects that will improve network capacity and performance. Specifically, upgrade of the Wide Area Network (WAN) has allowed access to new college-wide services such as video relay interpreting (VRI), remote equipment and service management, and increased multimedia classroom capacity and functionality. The Master Facilities Plan has been put on hold due to budget constraints and lack of state capital funding, therefore all new major facilities projects are on hold. Instead the District will focus its limited resources on maintenance and repair of existing facilities and related infrastructure and develop a Master Maintenance Plan. Additional information on the District's capital assets can be found in Note 3 to the basic financial statements.

The District's long-term debt consists of general obligation bonds issued in 2003 and certificates of participation issued in 1994; as of June 30, 2009 both have been repaid. No additional long-term debt was issued during the fiscal year. Additional information on the District's long-term debt can be found in Note 4 to the basic financial statements.

**Current Factors Having Probable Future Financial Significance**

The District has four primary revenues sources: property taxes, state appropriations, government grants and contracts, and tuition.

Property taxes continue to be levied at the maximum rate allowed by statute; however, with the downturn in the economy collection of assessed property taxes may become more difficult.

Funding from the state has decreased and the District expects a precipitous drop in state funding in the future. In FY09, operating state aid decreased 11% and capital state aid was eliminated, for a total decrease of nearly \$1.0 million. The District did qualify for equalization aid of \$5,386,500 in FY09 and is funded according to the statutory formula for FY10; however, future funding is in jeopardy as the state reevaluates its funding formulas.

**Navajo County Community College District  
(Northland Pioneer College)  
Management's Discussion and Analysis  
Year Ended June 30, 2009**

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Program funding from external sources such as federal and local grants and contracts, along with community and business partnerships will become more important to the District. The Title III – Strengthening Institutions Program grant from the U.S. Department of Education in conjunction with Coconino Community College to develop distance learning awarded in FY05 will expire on September 30, 2009. The District is pursuing opportunities for additional Department of Education grants.

The District will continue to evaluate its tuition and fee structure and shift financial responsibility for education to students in the form of increased tuition and fees. However, the District is limited in the amount of increases it can implement based on its service area. The District's service area covers approximately 21,158 square miles and is one of the poorest, most remote, and least populated of both Arizona and the United States. For FY09, the in-state tuition increase was 8% up \$4 to \$48 per credit hour. Even with the increase it is still one of the lowest tuition rates in the state.

The District is accredited through The Higher Learning Commission. For over a year, the District has been preparing for its accreditation visit, which is scheduled for October 26 – 29, 2009. The last accreditation visit was in October 1999. Reaffirmation of accreditation will allow the District to continue to advance its mission "...creates, supports and promotes lifelong learning."

**Request for Information**

This discussion and analysis is designed to provide a general overview of the Navajo County Community College District's finances for all those with an interest in such matters. Questions concerning any of the information provided in the basic financial statements or requests for additional information should be addressed to Administrative Services, Northland Pioneer College, P.O. Box 610, Holbrook, Arizona 86025.

Separately issued financial statements are issued for Northland Pioneer College Foundation, a discretely presented component unit of Navajo County Community College District. Complete financial statements for the Foundation can be obtained from Northland Pioneer College Foundation, P.O. Box 610, Holbrook, Arizona 86025.

**Navajo County Community College District  
(Northland Pioneer College)  
Statement of Net Assets - Primary Government  
June 30, 2009**

<b>Assets</b>	<b>Business - Type Activities</b>
<b>Current assets:</b>	
Cash and cash equivalents	\$ 626,345
Investments	11,674,484
Receivables (net of allowances for uncollectibles)	
Accounts	1,908,038
Property taxes	511,240
Student loans, current portion	83,205
Inventories	1,424,107
Prepaid items	<u>966,502</u>
Total current assets	17,193,921
<b>Noncurrent assets:</b>	
Restricted assets:	
Cash and cash equivalents	12,414
Investments	737,875
Property taxes receivable	94,642
Student loans receivable, long term portion	997,749
Capital assets, not being depreciated	772,006
Capital assets, being depreciated, net	<u>32,480,053</u>
Total noncurrent assets	<u>35,094,739</u>
Total assets	<u>52,288,660</u>
<b>Liabilities</b>	
<b>Current liabilities:</b>	
Accounts payable	600,798
Accrued payroll and employee benefits	358,570
Deposits held in custody for others	36,022
Current portion of compensated absences payable	<u>254,200</u>
Total current liabilities	1,249,590
<b>Noncurrent liabilities:</b>	
Compensated absences payable	<u>84,733</u>
Total noncurrent liabilities	<u>84,733</u>
Total liabilities	<u>1,334,323</u>
<b>Net assets</b>	
Invested in capital assets	33,252,059
Restricted:	
Nonexpendable - endowments	12,414
Expendable:	
Restricted investment for NATC	512,321
Scholarships, grants and contracts	225,554
Unrestricted	<u>16,951,989</u>
Total net assets	<u>\$ 50,954,337</u>

See accompanying notes to financial statements.

**Navajo County Community College District  
(Northland Pioneer College)  
Statement of Financial Position - Component Unit  
June 30, 2009**

**Northland Pioneer College Foundation**

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**Assets**

Cash and cash equivalents	\$	29,474
Restricted cash-savings		66,160
Accounts receivable		3,856
Interest receivable		30
Investments:		
Certificates of deposit		89,015
Real estate		18,000
Prepaid expense		4,005
Land and building, net of accumulated depreciation		37,500
Total assets	\$	248,040

**Liabilities and Net Assets:**

**Liabilities**

Accounts payable	\$	1,009
Total liabilities		1,009

**Net Assets**

Unrestricted		180,871
Temporarily restricted		44,551
Permanently restricted		21,609
Total net assets		247,031
Total liabilities and net assets	\$	248,040

See accompanying notes to financial statements.

**Navajo County Community College District  
(Northland Pioneer College)  
Statement of Revenues, Expenses, and Changes in Net Assets - Primary Government  
Year Ended June 30, 2009**

	<u>Business - Type Activities</u>
<b>Operating revenues:</b>	
Tuition and fees, net of scholarship allowance of \$748,156	\$ 2,824,047
Government contracts	2,058,901
Private grants and contracts	529,310
Bookstore income, net of scholarship allowance of \$332,999	803,661
Other sales and services	158,532
Other	<u>88,838</u>
Total operating revenues	6,463,289
<b>Operating expenses:</b>	
<i>Educational and general:</i>	
Instruction	10,565,902
Public service	14,126
Academic support	785,099
Student services	3,364,710
Institutional support	7,814,683
Operation and maintenance of plant	2,037,490
Scholarships	980,151
<i>Auxiliary enterprises</i>	1,547,548
<i>Depreciation</i>	<u>1,234,076</u>
Total operating expenses	<u>28,343,785</u>
Operating loss	(21,880,496)
<b>Nonoperating revenues (expenses):</b>	
Property taxes	12,321,619
State appropriations	9,807,911
Government grants	5,083,645
Share of state sales taxes	453,912
Investment income	257,027
Interest expense on debt	<u>(67,163)</u>
Total nonoperating revenues	<u>27,856,951</u>
Income before other revenues, expenses, gains, or losses	<u>5,976,455</u>
Increase in net assets	5,976,455
Total net assets, July 1, 2008	<u>44,977,882</u>
<b>Total net assets, June 30, 2009</b>	<u><u>\$ 50,954,337</u></u>

See accompanying notes to financial statements.

**Navajo County Community College District  
(Northland Pioneer College)  
Statement of Activities - Component Unit  
Year Ended June 30, 2009**

**Northland Pioneer College Foundation**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<b>Support and Revenue:</b>				
Membership dues	\$ 4,817	\$ -	\$ -	\$ 4,817
Special events revenue, net	23,170	-	-	23,170
Contributions	3,650	22,061	300	26,011
Interest income	<u>2,238</u>	<u>1,332</u>	<u>-</u>	<u>3,570</u>
Total support and revenue	33,875	23,393	300	57,568
<b>Expenses:</b>				
Program services	1,250	-	-	1,250
Support services	<u>16,555</u>	<u>-</u>	<u>-</u>	<u>16,555</u>
Total expenses	<u>17,805</u>	<u>-</u>	<u>-</u>	<u>17,805</u>
Increase in net assets	16,070	23,393	300	39,763
Total net assets, July 1, 2008 (Restated)	<u>164,801</u>	<u>21,158</u>	<u>21,309</u>	<u>207,268</u>
<b>Total net assets, June 30, 2009</b>	<u>\$ 180,871</u>	<u>\$ 44,551</u>	<u>\$ 21,609</u>	<u>\$ 247,031</u>

See accompanying notes to financial statements.

**Navajo County Community College District  
(Northland Pioneer College)  
Statement of Cash Flows - Primary Government  
Year Ended June 30, 2009**

	<b>Business - Type Activities</b>
<b>Cash flows from operating activities:</b>	
Tuition and fees	\$ 2,073,010
Government contracts	2,588,211
Bookstore receipts	693,395
Other receipts	247,370
Payments to suppliers and providers of goods and services	(10,075,026)
Payments to employees	(16,674,011)
Payments to students for scholarships and loans	(980,151)
Net cash used for operating activities	(22,127,202)
<b>Cash flows from noncapital financing activities:</b>	
Property taxes	10,593,702
State appropriations	9,807,911
Grants	5,083,645
Share of state sales taxes	453,912
Deposits held in custody for others disbursed	(445)
Net cash provided by noncapital financing activities	25,938,725
<b>Cash flows from capital and related financing activities:</b>	
Property taxes	1,656,600
Principal paid on capital debt	(1,840,000)
Interest paid on capital debt	(67,163)
Acquisition and construction of capital assets	(1,952,206)
Net cash used for capital and related financing activities	(2,202,769)
<b>Cash flows from investing activities:</b>	
Interest received on investments	257,027
Net cash provided by investing activities	257,027
Net increase in cash and cash equivalents	1,865,781
Cash and cash equivalents, July 1, 2008	11,185,337
<b>Cash and cash equivalents, June 30, 2009</b>	<b>\$ 13,051,118</b>

(continued)

See accompanying notes to financial statements.



**Navajo County Community College District  
(Northland Pioneer College)  
Statement of Cash Flows - Primary Government - Concluded  
Year Ended June 30, 2009**

	<b>Business - Type Activities</b>
<b>Reconciliation of operating loss to net cash used for operating activities:</b>	
Operating loss	\$ (21,880,496)
Adjustments to reconcile operating loss to net cash used for operating activities:	
Depreciation	1,234,076
<b>Changes in assets and liabilities:</b>	
Increase in:	
Accounts receivable	(1,025,580)
Accounts payable	198,629
Inventories	(110,266)
Prepaid items	(966,502)
Compensated absences payable	12,117
Decrease in:	
Accrued payroll and employee benefits	136,280
Student loans receivable	274,540
Net cash used for operating activities	\$ (22,127,202)
<b>Reconciliation of cash and cash equivalents, as presented on the Statement of Net Assets:</b>	
Cash and cash equivalents	\$ 626,345
Investments	11,674,484
Restricted assets:	
Cash and cash equivalents	12,414
Investments	737,875
Total cash and cash equivalents, June 30, 2009	\$ 13,051,118

See accompanying notes to financial statements.

**Navajo County Community College District**  
**(Northland Pioneer College)**  
**Notes to Financial Statements**  
**June 30, 2009**

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**Note 1 – Summary of Significant Accounting Policies**

The accounting policies of the Navajo County Community College District conform to generally accepted accounting principles applicable to public institutions engaged only in business-type activities adopted by the Governmental Accounting Standards Board (GASB).

***A. Reporting Entity***

The District is a special-purpose government that is governed by a separately elected governing body. It is legally separate and fiscally independent of other state and local governments. The accompanying financial statements present the activities of the District (the primary government) and its discretely presented component unit, the Northland Pioneer College Foundation (Foundation).

The Foundation is a legally separate, tax-exempt organization. It acts primarily as a fund-raising organization that receives gifts and bequests, administers those resources, and disburses payments to or on behalf of the District for scholarships and other educational purposes. Although the District does not control the timing or amount of the receipts from the Foundation, the Foundation's restricted resources can only be used by, or for the benefit of, the District or its constituents. Consequently, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements.

For financial reporting purposes, the Foundation follows the Financial Accounting Standards Board (FASB) statements for not-for-profit organizations. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information included in the District's financial report. Accordingly, those financial statements have been reported on separate pages following the respective counterpart financial statements of the District. For financial reporting purposes, only the Foundation's statement of financial position and activities are included in the District's financial statements as required by generally accepted accounting principles for public colleges and universities. The Foundation has a June 30 year end.

During the year ended June 30, 2009, the Foundation did not make a distribution the District. Complete financial statements of the Foundation can be obtained from the Northland Pioneer College Foundation, P. O. Box 610, Holbrook, Arizona 86025-0610.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 1 – Summary of Significant Accounting Policies – Continued**

***B. Basis of Presentation and Accounting***

The basic financial statements include a statement of net assets; a statement of revenues, expenses, and changes in net assets; and a statement of cash flows.

A statement of net assets provides information about the assets, liabilities, and net assets of the District at the end of the year. Assets and liabilities are classified as either current or noncurrent. Net assets are classified according to external donor restrictions or availability of assets to satisfy District obligations. Invested in capital assets, net of related debt represents the value of capital assets, net of accumulated depreciation, less any outstanding debt incurred to acquire or construct the assets. Nonexpendable restricted net assets are gifts that have been received for endowment purposes, the corpus of which cannot be expended. Expendable restricted net assets represent grants, contracts, gifts, and other resources that have been externally restricted for specific purposes. Unrestricted net assets include all other net assets, including those that have been designated by management to be used for other than general operating purposes.

A statement of revenues, expenses, and changes in net assets provides information about the District's financial activities during the year. Revenues and expenses are classified as either operating or nonoperating, and all changes in net assets are reported, including capital contributions and additions to endowments. Operating revenues and expenses generally result from exchange transactions. Accordingly, revenues such as tuition and bookstore charges are considered to be operating revenues. Other revenues, such as property taxes, state appropriations and certain government grants are not generated from exchange transactions and are considered to be nonoperating revenues. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Other expenses, such as interest expense on debt, are considered to be nonoperating expenses.

A statement of cash flows provides information about the District's sources and uses of cash and cash equivalents during the year. Increases and decreases in cash and cash equivalents are classified as operating, noncapital financing, capital financing, or investing.

The financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized in the year for which they are levied. State appropriations are recognized as revenue in the year in which the appropriation is first made available for use. Grants and donations are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. The District eliminates all internal activity.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 1 – Summary of Significant Accounting Policies – Continued**

The District’s policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

The District follows FASB Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements. The District has chosen the option not to follow FASB Statements and Interpretations issued after November 30, 1989.

***C. Cash and Investments***

For the statement of cash flows, the District’s cash and cash equivalents are considered to be cash on hand, demand deposits, cash and investments held by the County Treasurer, investments in the State Treasurer’s Local Government Investment Pool, and highly liquid investments.

***D. Inventories***

Inventories are stated at lower of cost (first-in, first-out method) or market.

***E. Capital Assets***

Capital assets are reported at actual cost, or estimated historical cost if historical records are not available. Donated assets are reported at estimated fair value at the time received.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets reported in the financial statements are as follows:

	<b>Capitalization Threshold</b>	<b>Depreciation Method</b>	<b>Estimated Useful Life</b>
Land	\$ 5,000	Not applicable	Not applicable
Buildings	5,000	straight-line	10 - 40 years
Improvements other than buildings	5,000	straight-line	40 years
Equipment	5,000	straight-line	5 – 10 years
Library books	All	straight-line	10 years

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 1 – Summary of Significant Accounting Policies – Continued**

***F. Investment Income***

Investment income is comprised of interest, dividends, and net changes in the fair value of applicable investments.

***G. Compensated Absences***

Compensated absences consist of vacation and sick leave earned by employees based on services already rendered.

Employees may accumulate up to 224 hours of vacation depending on years of service, but any vacation hours in excess of the maximum amount that are unused at the end of August are forfeited. Upon termination of employment, all unused and unforfeited vacation benefits are paid to employees. Accordingly, vacation benefits are accrued as a liability in the financial statements.

Generally, sick leave benefits provide for ordinary sick pay and are cumulative but do not vest with employees. Therefore, a liability for sick leave benefits is not accrued in the financial statements.

***H. Scholarship Allowances***

A scholarship allowance is the difference between the stated charge for goods and services provided by the District and the amount that is paid by the student or third parties making payments on behalf of the student. Accordingly, some types of student financial aid, such as Pell grants and scholarships awarded by the District, are considered to be scholarship allowances. These allowances are netted against tuition and fees revenues, and bookstore income fees in the statement of revenues, expenses, and changes in net assets.

**Note 2 – Deposits and Investments**

Arizona Revised Statutes (A.R.S.) requires the District to deposit special tax levies for the District's maintenance or capital outlay with the County Treasurer. The statutes do not require the District to deposit other public monies in its custody with the County Treasurer; however, the District must act as a prudent person dealing with the property of another when making investment decisions about those monies. The statutes do not include any requirements for credit risk, custodial credit risk, concentration of credit risk, interest rate risk or foreign currency risk for the District's investments.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

**Note 2 – Deposits and Investments - Continued**

At June 30, 2009, the District’s deposits and investments, including restricted cash consisted of the following:

	<b>Reported on the Statement of Net Assets as:</b>	
	<b>Cash and Cash Equivalents</b>	<b>Investments</b>
<b>Deposits:</b>		
Cash on hand	\$ 12,266	
Cash in bank	614,079	
Restricted cash	12,414	
<b>Investment at fair value:</b>		
Held by Navajo County Treasurer		\$ 11,413,736
Investments with State Treasurer’s pool		260,748
Restricted investment with State Treasurer		737,875
Total	\$ 638,759	\$ 12,412,359

**Deposits:** At June 30, 2009, the carrying amount of the District’s cash in bank was \$626,493 with \$12,414 being restricted funds and the bank balance was \$1,104,235. The District currently does not have a deposit policy for custodial credit risk.

**Investments:** At June 30, 2009, the District’s investments consisted of the following:

	<b>Weighted Average Maturity</b>	<b>Fair Value</b>
County Treasurer’s investment pool	21.4 months	\$ 11,413,736
State Treasurer’s investment pool 5	1.34 months	998,623
Total		\$ 12,412,359

The State Board of Investment provides oversight for the State Treasurer’s pools. The fair value of a participant’s position in the pool approximates the value of that participant’s pool shares and the participant’s shares are not identified with specific investments. No comparable oversight is provided for the County Treasurer’s investment pool, and that pool’s structure does not provide for shares.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

**Note 2 – Deposits and Investments - Continued**

**Interest Rate Risk:** The District currently does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**Credit Risk:** The District has no investment policy that would further limit its investment choices. As of June 30, 2009, the District's investment in the County Treasurers' investment pools did not receive a credit quality rating from a national rating agency. The State pool that the District invests with has a Standard and Poor's Rating Service rate of AAf.

**Custodial Credit Risk:** For an investment, custodial credit risk is the risk that, in the event of the counterparty's failure, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District currently does not have an investment policy for custodial credit risk.

**Note 3 – Capital Assets**

Capital asset activity for the year ended June 30, 2009, was as follows:

	<u>Balance July 1, 2008</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2009</u>
<b>Capital assets not being depreciated:</b>				
Land	\$ 709,291	\$ -	\$ -	\$ 709,291
Construction in progress (estimated cost to complete \$ 156,950)	1,589,990	-	1,527,275	62,715
<i>Total capital assets not being depreciated</i>	<u>2,299,281</u>	<u>-</u>	<u>1,527,275</u>	<u>772,006</u>
<b>Capital assets being depreciated:</b>				
Buildings	31,124,040	1,100,238	-	32,224,278
Equipment	4,668,349	332,413	71,330	4,929,432
Improvements other than buildings	4,979,602	1,998,940	-	6,978,542
Library books	610,288	55,027	40,677	624,638
<i>Total capital assets being depreciated</i>	<u>41,382,279</u>	<u>3,486,618</u>	<u>112,007</u>	<u>44,756,890</u>
<b>Less accumulated depreciation for:</b>				
Buildings	6,066,416	723,878	-	6,790,294
Equipment	3,163,085	332,000	64,196	3,430,888
Improvements other than buildings	1,598,842	124,490	-	1,723,332
Library books	319,291	53,708	40,677	332,322
<i>Total accumulated depreciation</i>	<u>11,147,634</u>	<u>1,234,076</u>	<u>104,873</u>	<u>12,276,837</u>
Total capital assets being depreciated, net	<u>30,234,645</u>	<u>2,252,542</u>	<u>7,134</u>	<u>32,480,053</u>
<b>Capital assets, net</b>	<u>\$ 32,533,926</u>	<u>\$ 2,252,542</u>	<u>\$ 1,534,409</u>	<u>\$ 33,252,059</u>

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

**Note 4 – Long-Term Liabilities**

The following schedule details the District’s long-term liability and obligation activity for the year ended June 30, 2009:

	<u>Balance July 1, 2008</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2009</u>	<u>Due within one year</u>
Compensated absences payable	\$ 326,816	\$ 377,661	\$ 365,544	\$ 338,933	\$ 254,200
General obligation refunding bonds payable	\$ 1,605,000	\$ -	\$ 1,605,000	\$ -	\$ -
Certificates of participation payable	235,000	-	235,000	-	-
Total long-term debt	<u>\$ 1,840,000</u>	<u>\$ -</u>	<u>\$ 1,840,000</u>	<u>\$ -</u>	<u>\$ -</u>

**Bonds** – The District’s bonded debt consists of callable general obligation bonds with interest payable semiannually. In September 2003, the District issued \$9,015,000 of general obligation refunding bonds, with an average interest rate of 2.79 percent. The proceeds were used to pay costs relating to the defeasance of the general obligation bonds issued in July 1995. The District repays general obligations bonds from voter-approved property taxes.

In prior years, the District defeased certain general obligation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District’s financial statements. At June 30, 2009, \$1,460,000 of bonds outstanding is considered defeased.

**Certificates of participation** – In April of 1994, the District issued \$2,410,000 in certificates of participation with an average interest rate of 6.17 percent. The certificates are generally callable with interest payable semiannually. Of the total proceeds, \$1,500,000 was used to construct a classroom building in Show Low, Arizona, and the remaining \$910,000 was obligated to advance refund outstanding series 1990 revenue bonds by placing it in an irrevocable trust to provide for all future debt service payments on the refunded bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District’s financial statements. At June 30, 2009, \$475,000 of defeased revenue bonds is outstanding.



**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 5 – Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; natural disasters; errors and omissions; and injuries to employees. The District participates with other Arizona community college districts and school districts in the Arizona School Risk Retention Trust, Inc., a public entity risk pool. The Trust insures the District against liabilities arising from general liability, professional liability, property, automobile, boiler and machinery, and commercial crime risks. The Trust's operating agreement includes a provision for the member to be charged an additional assessment in the event that total claims paid by the Trust exceed the members' contributions and reserves in any one year. The District will be charged for any such assessment in the following year. The District has never been charged such an assessment.

The District also carries commercial insurance for other risks of loss, including workers' compensation, accidental death and dismemberment for students and employees, employee travel, and extended reporting for errors and omissions. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past 3 fiscal years.

The District was unable to obtain health coverage at a cost it considers to be economically justifiable, therefore, the District joined the Navajo County Schools Employee Benefit Trust (Trust). The District together with other school districts in the state use the Trust to manage risks of loss related to employee health and accident claims. The Trust is a public entity risk pool operating as a common risk management and insurance program for its member school districts. The Trust is funded by irrevocable contributions from the District for employee coverage and from employees for dependent coverage. The Trust, which is managed by a separate board of directors, allows the fund to be self-funded, insured, or both. Additionally, if the Trust becomes insolvent, the District would be assessed, on a pro-rata basis, an additional assessment not to exceed the amount of the annual contribution. Should the District withdraw from the Trust, it would then be responsible for its proportional share of claims and would forfeit all rights to the return of any surplus, unearned contributions, or other legally permitted distributions from the Trust. Whether the District withdraws or the Trust becomes insolvent, the District remains liable for assessments for liabilities of the Trust incurred during the District's period of membership in the Trust. The Trust has not assessed the District any additional assessments above its annual contribution in any of the past three fiscal years.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 6 – Pension and Other Postemployment Benefits**

**Plan descriptions** – The District contributes to a cost-sharing, multiple-employer defined benefit pension plan; a cost-sharing, multiple-employer defined benefit health care plan; and a cost-sharing, multiple-employer defined benefit long-term disability plan, all of which are administered by the Arizona State Retirement System. The Arizona State Retirement System (through its Retirement Fund) provides retirement (i.e., pension), death, and survivor benefits; the Health Benefit Supplement Fund provides health insurance premium benefits (i.e., a monthly subsidy); and the Long-Term Disability Fund provides long-term disability benefits. Benefits are established by state statute. The System is governed by the Arizona State Retirement System Board according to the provisions of A.R.S. Title 38, Chapter 5, Article 2.

The System issues a comprehensive annual financial report that includes financial statements and required supplementary information. The most recent report may be obtained by writing the Arizona State Retirement System, 3300 North Central Avenue, P.O. Box 33910, Phoenix, Arizona 85067-3910 or by calling (602) 240-2000 or (800) 621-3778.

**Funding policy** – The Arizona State Legislature establishes and may amend active plan members’ and the District’s contribution rates. For the year ended June 30, 2009, active plan members were required by statute to contribute at the actuarially determined rate of 9.45 percent (8.95 percent for retirement and 0.5 percent for long-term disability) of the members’ annual covered payroll and the District was required by statute to contribute at the actuarially determined rate of 9.45 percent (7.99 percent for retirement, .96 percent for health insurance premium, and 0.5 percent for long-term disability) of the members’ annual covered payroll.

The District’s contributions for the current and two preceding years, all of which were equal to the required contributions, were as follows:

	<b>Retirement Fund</b>	<b>Health Benefit Supplement Fund</b>	<b>Long-Term Disability Fund</b>
Years ended June 30,			
2009	\$ 929,372	\$ 111,664	\$ 58,158
2008	880,719	114,876	54,703
2007	755,475	105,066	50,031

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 7 – Operating Expenses**

The District's operating expenses are presented by functional classification in the Statement of Revenues, Expenses, and Changes in Net Assets – Primary Government. The operating expenses can also be classified into the following:

Personal services	\$ 16,822,406
Contract services	2,268,681
Communications and utilities	1,520,225
Depreciation	1,234,076
Supplies and other services	4,960,590
Scholarships	980,151
Other	557,656
	<hr/>
Total	\$ 28,343,785

**Note 8 – Discretely Presented Component Unit Disclosures**

**A. Summary of Significant Accounting Policies**

The financial statements of Northland Pioneer College Foundation, Inc. (the Foundation) have been prepared on the accrual basis. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

**Nature of Foundation**

The Foundation is a not-for-profit corporation operating in accordance with Section 501(c) (3) of the Internal Revenue Code. The Foundation is located in Snowflake, Arizona, and provides supplemental philanthropic support for students, and programs and services that advance the mission of Northland Pioneer College (NPC). The Foundation receives cash contributions, gifts, and membership dues, administers and invests securities and property, conducts special event fundraisers, and disburses payments to NPC for educational purposes.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 8 – Discretely Presented Component Unit Disclosures - Continued**

**Revenue Recognition**

Membership dues and other revenues received for support of current operations are recorded as revenues. Membership dues and other revenues received for support of future operations are deferred and recognized over the periods to which the dues and revenues relate.

**Financial Statement Presentation**

The financial statements are presented in accordance with Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-for-Profit Organizations*. Under SFAS No. 117, the Foundation is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. In addition, the Foundation is required to present a statement of cash flows.

**Income taxes**

The Foundation is a public foundation and is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 43-1201 of the Arizona Revised Statutes. Therefore, the accompanying financial statement contain no provision or liability for income taxes. In addition, the Foundation qualifies for the charitable deduction under Internal Revenue Section 170(b)(1)(A).

**Contributions**

In accordance with SFAS No. 116, “Accounting for Contributions Received and Contributions Made,” contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions.

**Endowment Funds**

Endowment Funds have been accounted for and related disclosures made in accordance with FSP FAS 117-1, “Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to and Enacted Version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA), and Enhanced Disclosures for All Endowment Funds.” FSP FAS 117-1 provides guidance on net asset classification of donor-restricted endowment funds for Non-profits subject to an enacted version of UPMIFA and requires enhanced disclosures for all endowment funds.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Financial Statements  
June 30, 2009**

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**Note 8 – Discretely Presented Component Unit Disclosures - Continued**

**Investments**

The Foundation has adopted SFAS No. 124, *Accounting for Certain Investments Held by Not-for-Profit Organizations*. Under SFAS No. 124, investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the Statement of Financial Position. Unrealized gains and losses are included in the change in net assets.

**B. Cash**

The total cash held by the Foundation at June 30, 2009, is as follows:

Checking	\$ 18,141
Money market	10,528
Savings	66,965
	<hr/>
	\$ 95,634

**C. Investments**

Investments consist of certificates of deposits held in financial institutions by the Foundation and real estate comprising several lots of land. As of June 30, 2009, the certificates of deposit totaled \$89,015. Real estate totaled \$18,000 as of June 30, 2009. These investments are stated at market value and adjustments have been made to accrue earned interest income on the certificates of deposit. The certificates of deposits earned interest at rates varying from 0.95% to 2.47% for the year ended June 30, 2009.

**Prior Period Adjustment**

During the year ended June 30, 2009, management discovered that an endowed scholarship (permanently restricted) received in 1991 in the amount of \$21,309 had been classified as a restricted use scholarship (temporarily restricted) in error. In addition, \$3,109 of interest income earned on this endowed fund since 2003 was classified in error as unrestricted, as it was temporarily restricted for a certain scholarship. The result of these errors was an overstatement of previously reported unrestricted and temporarily restricted net assets and an understatement of previously reported permanently restricted net assets as of July 1, 2007. The financial statements for the year ended June 30, 2008 have been restated to correct these errors.

**SUPPLEMENTARY INFORMATION**

Navajo County Community College District  
(Northland Pioneer College)  
Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2009

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Expenditures
<b>U.S. Department of Labor</b>			
<i>Passed through White Mountain Apache Tribe</i>			
WIA Adult Program	17.258	B51605008155	\$ 51,124
<i>Passed through Arizona Department of Commerce</i>			
WIA Pilots, Demonstrations, and Research Projects	17.261	2IBM8671	50,719
<i>Total U.S. Department of Labor</i>			<u>101,843</u>
<b>U.S. Small Business Administration</b>			
<i>Passed through Maricopa County Community College District</i>			
Small Business Development Centers	59.037	9-603001Z-0003-17	103,924
<b>U.S. Department of Health and Human Services</b>			
Rural Access to Emergency Devices Grant	93.259		21,678
<b>U.S. Department of Education</b>			
<b>American Recovery and Reinvestment Act</b>			
<i>Passed through Governor's Office of Economic Recovery</i>			
ARRA - State Fiscal Stabilization Fund	84.394A		1,304,024
<b>Student Financial Assistance Cluster</b>			
Federal Supplemental Educational Opportunity Grants	84.007		50,554
Federal Work-Study Program	84.033		111,716
Federal Pell Grant Program	84.063		2,218,006
Academic Competitiveness Grants	84.375		14,500
<i>Total Student Financial Assistance Cluster</i>			<u>2,394,776</u>
<i>Passed through Coconino Community College</i>			
Higher Education - Institutional Aid	84.031A		239,394
<i>Passed through the Arizona Department of Education:</i>			
Adult Education - State Grant Program	84.002A	09FAEADL-970595-03A	19,791
Adult Education - State Grant Program	84.002A	09FAEABE-970595-04A	308,602
Adult Education - ASE Reframing Pilot	84.002	09FAEARP-970595-06A	57,256
<i>Total Adult Education</i>			<u>385,649</u>
Career and Technical Education - Basic Grants to States	84.048	09FCTDBG-970595-01A	292,143
Tech-Prep Education	84.243	09FCTDTP-970595-02A	91,681
<i>Total Pass through the Arizona Department of Education</i>			<u>769,473</u>
<i>Passed through Arizona Commission for Postsecondary Education:</i>			
Leveraging Educational Assistance Partnership	84.069	209PE233	54,953
<i>Total U.S. Department of Education</i>			4,762,620
<b>Total Expenditures of Federal Awards</b>			<u>\$ 4,990,065</u>

See accompanying notes to schedule.

**Navajo County Community College District  
(Northland Pioneer College)  
Notes to Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2009**

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**Note 1 – Basis of Presentation**

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Navajo County Community College District and is presented on the accrual basis of accounting. The information on this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the financial statements.

**Note 2 – Catalog of Federal Domestic Assistance (CFDA) Numbers**

The program titles and CFDA numbers were obtained from the 2009 *Catalog of Federal Domestic Assistance* or from the federal or pass-through grantor.

**Note 3 – Subrecipients**

The District did not provide federal awards to subrecipients during the year ended June 30, 2009.





**INDEPENDENT AUDITORS' REPORT ON  
INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
BASIC FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

The Auditor General of the State of Arizona

The Governing Board of  
Navajo County Community College District

We have audited the financial statements of the business-type activities and discretely presented component unit of Navajo County Community College District as of and for the year ended June 30, 2009, which collectively comprise Navajo County Community College District's basic financial statements and have issued our report thereon dated October 29, 2009. Our report was modified to include a reference to our reliance on other auditors. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Northland Pioneer College Foundation, the discretely presented component unit, as described in our report on the District's financial statements. The financial statements of the discretely presented component unit were not audited by the other auditors in accordance with *Government Auditing Standards*. This report does not include the results of the other auditors' testing of internal control over financial reporting that are reported separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the basic financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the District's basic financial statements that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the members of the Arizona State Legislature, the Auditor General of the State of Arizona, the Governing Board, management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record, and its distribution is not limited.

Heinfeld, Meech & Co., P.C.

HEINFELD, MEECH & CO., P.C.  
Certified Public Accountants

October 29, 2009



**INDEPENDENT AUDITORS' REPORT  
ON COMPLIANCE WITH REQUIREMENTS  
APPLICABLE TO EACH MAJOR PROGRAM AND  
ON INTERNAL CONTROL OVER COMPLIANCE  
IN ACCORDANCE WITH OMB CIRCULAR A-133**

The Auditor General of the State of Arizona

The Governing Board of  
Navajo County Community College District

Compliance

We have audited the compliance of Navajo County Community College District with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2009. The District's major federal programs are identified in the Summary of Auditors' Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with U.S. generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the District's compliance with those requirements.

In our opinion, Navajo County Community College District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2009.

### Internal Control Over Compliance

The District's management is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the District's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A control deficiency in the District's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the District's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the members of the Arizona State Legislature, the Auditor General of the State of Arizona, the Governing Board, management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record, and its distribution is not limited.

*Heinfeld, Meech & Co., P.C.*

HEINFELD, MEECH & CO., P.C.  
Certified Public Accountants

October 29, 2009

**NAVAJO COUNTY COMMUNITY COLLEGE DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2009**

**SECTION I - SUMMARY OF AUDITORS' RESULTS**

**Financial Statements**

Type of auditors' report issued: Unqualified

Internal control over financial reporting:

- Material weakness(es) identified?        yes   X   no
- Significant deficiency(ies) identified that are not considered to be a material weakness(es)?        yes   X   none reported

Noncompliance material to financial statements noted?        yes   X   no

**Federal Awards**

Internal control over major programs:

- Material weakness(es) identified?        yes   X   no
- Significant deficiency(ies) identified that are not considered to be a material weakness(es)?        yes   X   none reported

Type of auditors' report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with Circular A-133 (section 510[a])?        yes   X   no

Identification of major programs:

<u>CFDA Numbers</u>	<u>Name of Federal Program or Cluster</u>
84.002	Adult Education – ASE Reframing Pilot
84.002A	Adult Education – State Grant Program
	Student Financial Assistance Cluster:
84.007	Federal Supplemental Educational Opportunity Grants
84.033	Federal Work-Study Program
84.063	Federal Pell Grant Program
84.375	Academic Competitiveness Grants
84.394A	ARRA – State Fiscal Stabilization Fund

Dollar threshold used to distinguish between Type A and Type B programs: \$300,000

Auditee qualified as low-risk auditee?        yes   X   no

**Other Matters**

Auditee's Summary Schedule of Prior Audit Findings required to be reported in accordance with Circular A-133 (section .315[b])?   X   yes        no

**NAVAJO COUNTY COMMUNITY COLLEGE DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2009**

**SECTION II - FINANCIAL STATEMENT FINDINGS**

None reported.

**SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

None reported.

**NAVAJO COUNTY COMMUNITY COLLEGE DISTRICT  
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS  
YEAR ENDED JUNE 30, 2009**

**Status of Federal Award Findings and Questioned Costs**

CFDA Nos. 84.007, 84.033, 84.063, 84.375  
Program Name: Student Financial Assistance Cluster  
Finding No. 08-3

Status: Fully corrected.

CFDA Nos. 84.002A, 84.002  
Program Names: Adult Education – State Grant Program, Adult Education – ASE Reframing Pilot  
Finding No. 08-4

Status: Fully corrected.